

TIMKEN

THE TIMKEN COMPANY



2012 CORPORATE SUMMARY

TIMKEN OVERVIEW

- Industrial components and specialty steels manufacturer, serving diversified markets, including:
 - Aerospace
 - Mining
 - Energy / Wind
 - Rail
 - Construction
 - Truck
 - Automotive
 - Distribution
- Established in 1899
- Headquartered in Canton, Ohio
- 2011 sales: US \$5.2 billion
- Global footprint with operations in 30 countries
- 21,000 people

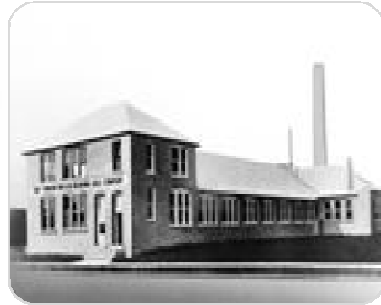


HISTORY



1899

FOUNDED IN
ST. LOUIS BY
CARRIAGE MAKER
HENRY TIMKEN
AFTER RECEIVING
PATENTS FOR A
TAPERED ROLLER
BEARING



1901

RELOCATED TO
CANTON, OHIO
TO BE CLOSER
TO AUTOMOTIVE
INDUSTRY



1917

INITIATED
STEEL
PRODUCTION



1922

TIMKEN STOCK
ISSUED ON THE
NYSE UNDER
TKR AND BEGAN
PAYING DIVIDENDS

TODAY

A Leader in Industrial Components and Specialty Steels

Developing high-performance solutions tailored for the *most demanding* applications



GLOBAL
FOOTPRINT:
30 COUNTRIES



WORLDWIDE
CUSTOMERS &
DISTRIBUTION



DIVERSE
INDUSTRIAL
TECHNOLOGIES



21,000
PEOPLE
WORLDWIDE

OUR BUSINESS



Bearings and Power Transmission Group

Steel Group

MOBILE INDUSTRIES

Light Vehicle
Off Highway
Rail
Auto Aftermarket
Heavy Truck

PROCESS INDUSTRIES

Heavy Industries
Industrial Processes
Gear Drives
Energy
Industrial Distribution

AEROSPACE

Commercial
Defense
General Aviation
Positioning Control
Health

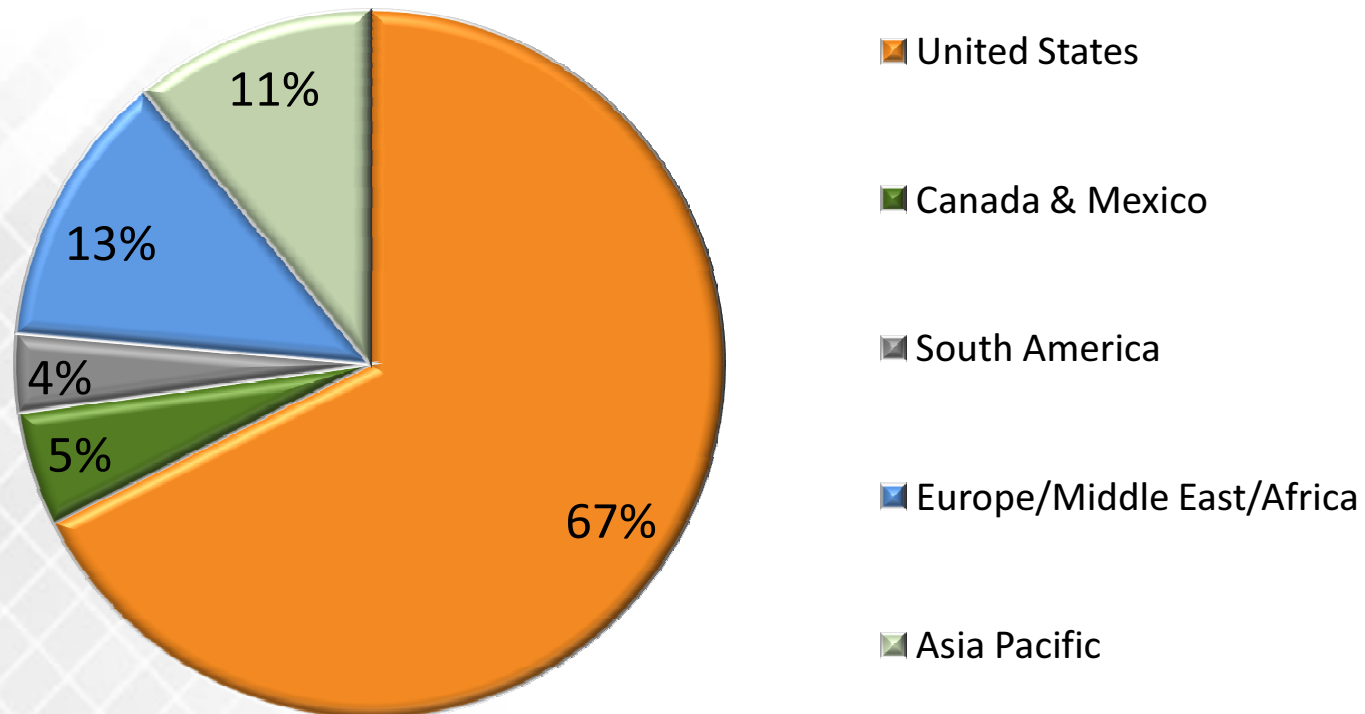
SPECIALTY STEELS

ALLOY STEEL &
VALUE-ADDED SOLUTIONS
Oil & Gas
Mobile On Highway
Industrial

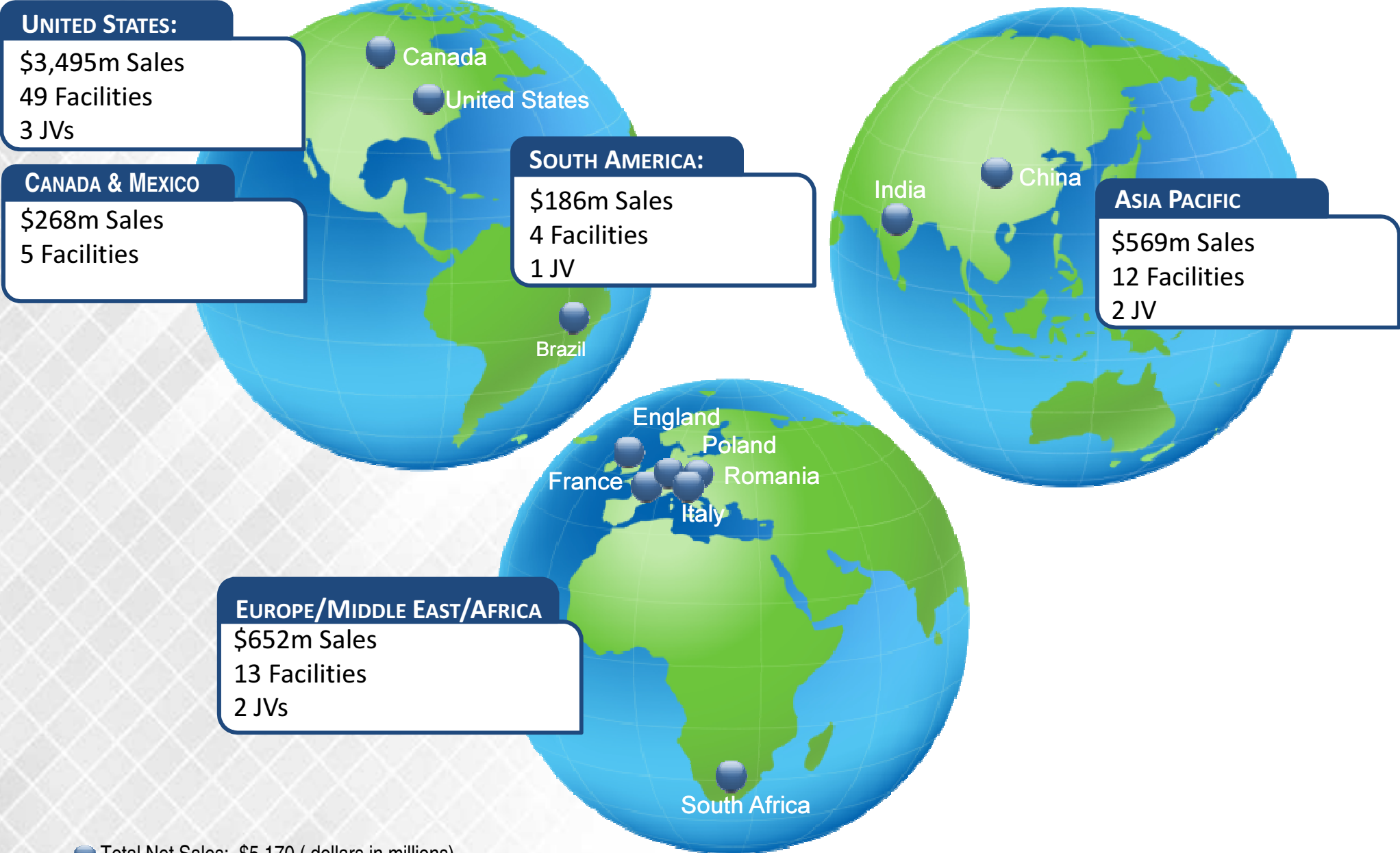
GEOGRAPHIC SALES PROFILE

2011 Sales: \$5.2 Billion

- Profitable portfolio
- Diversified global scope
- More than 33% of sales outside the U.S., while U.S. is the largest market



OUR GLOBAL FOOTPRINT



● Total Net Sales: \$5,170 (dollars in millions)

● Note: Facility counts include manufacturing, distribution and technology and engineering centers as of Apr. 1, 2012.
 ● Denotes plant locations

OUR PRODUCT PORTFOLIO

Bearings



Tapered



Cylindrical



Spherical



Precision Ball Bearings

Specialty Steels



Bars & Billets



Tubing



Steel Components



Value-added Solutions

Power Transmission



Gears



Chains and Augers



Pins and Shafts



Housed Units

Related Products



Seals



Condition Monitoring Systems



Lubrication



Lubricators

Services



Bearing Repair



Reliability



Inspection



Chock and Roll Repair

2011 ETHISPHERE WORLD'S MOST ETHICAL COMPANIES



GLOBAL CITIZENSHIP

Moving Forward

Timken contributes to a world in motion.



We make industry more productive.



We use our technical know-how to increase efficiency and reduce energy consumption.



Our people share a commitment to the well-being of each other and our communities.

SUSTAINABILITY

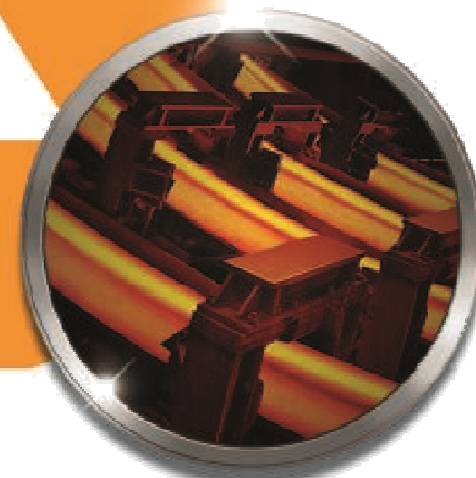
SCRAP METAL



**TIMKEN TRANSFORMS SCRAP
INTO PRODUCTS OF
QUALITY AND
PURPOSE**



**APPLICATIONS MADE WITH
TIMKEN® BEARINGS AND STEEL**



**HIGHLY ENGINEERED
TIMKEN® STEEL PRODUCTS**

TIMKEN

QUALITY

Our quality standards are executed in every plant and process related to Timken products, regardless of manufacturing location.

IT'S IN OUR DNA

- Cornerstone of our brand promise
- Key to our global competitiveness
- Our core value



QUALITY

OUR TECHNICAL KNOW-HOW

It's not just what we make, it's what we know

- Experts in friction management and mechanical power transmission
- Excellence in all aspects from theory to practice
- State-of-the-art capabilities
- Depth of expertise

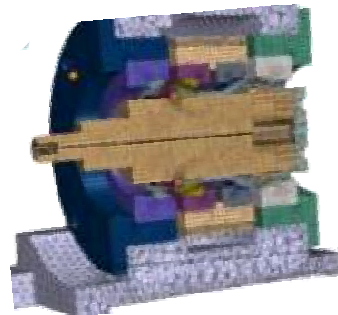
Fundamental
Knowledge



Application
Expertise



Virtual
Modeling



Physical
Testing



Precision
Manufacturing
& Quality



10 TECHNOLOGY & ENGINEERING CENTERS



CREATING CUSTOMER VALUE THROUGH:

Know-How



Customer Engagement



Global Consistency



Stewardship



Sustainable Value



RECENT ACQUISITIONS

We further diversify our portfolio in acquiring Philadelphia Gear and Drives LLC in 2011.

Gearboxes

- Acquired the assets of Philadelphia Gear Corp. in July 2011
- A leading gear-drive services company, with a diverse range of industrial and marine gear services.
- Expanded product range, while offering market and geographic growth
- 5 regional ISO-certified service centers



Chains and Augers

- Acquired Drives LLC in October 2011
- A manufacturer of engineered chain, roller chain and conveyor augers.
- Broadened power transmission offering
- API certified



THESE ARE THE MOMENTS OF TRUST

...and they are why Timken is “where you turn.”



TIMKEN

THE TIMKEN COMPANY

